

# Program # 72085 - FREDS Materiel Management

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Program Offer Type: Internal Service

Related Programs: 72084

Program Characteristics: In Target, Climate Action Plan

#### **Executive Summary**

Materiel Management provides goods and supplies to County Departments and other government agencies. By aggregating government supply needs Materiel Management can buy in volume at discounted prices. By centralizing product procurement, receiving, inventory control, warehousing, invoice reconciliation and input, and delivery, Materiel Management reduces the total governmental effort expended on materiel acquisition.

## **Program Description**

Materiel Management provides professional buying services and centralizes the transactional efforts required to: purchase and receive goods into the county financial and inventory asset systems; reconcile and authorize payment of vendor invoices; maintain a prudent but adequate level of inventory; and fill orders for delivery to all County programs and 229 non-County programs. To support these activities, Materiel Management provides clean, secure, and environmentally controlled storage, maintains a pharmacy wholesale license, manages health product recalls, and obtains deep product discounts as compared to the retail market.

Materiel Management purchased and distributed \$6,834,824 in materiel in FY10 across 250+ partners, including Family Planning products to external State Family Planning partners. This enables the program to offset operating costs through external revenues and to extend County funds through higher volume purchasing. 1,330,505 items were received and distributed in FY10. 16,702 orders were fulfilled with 59,925 line items shipped. 2,349 purchase orders were executed with 6,068 subsequent accounts payable and receivable transactions. Centralizing these functions allows for leveraging of staff expertise as well as operational economies of scale which increase efficiencies and leads to reduced costs per item.

Centralized commodities procurement enables the County to more easily meet Sustainability targets. Examples include use of post consumer recycled waste content in paper supplies, use of green janitorial supplies and development of a countywide battery and e-waste recycling program.

Materiel Management also serves a vital role in emergency preparedness planning for Multnomah County. The program is a component of the Receipt, Stage, and Storage Center and functions as a high-security, central contact point for receipt and distribution of supplies and equipment for Multnomah County in the event of an emergency.

These efforts contribute to the Climate Action Plan activities related to local government operations, item numbers: 18-8, 18-9

#### **Performance Measures**

| Measure    |  | Previous<br>Year Actual | Current<br>Year<br>Purchased | Current<br>Year<br>Estimate | Next Year<br>Offer |
|------------|--|-------------------------|------------------------------|-----------------------------|--------------------|
| Туре       | Primary Measure                                | (FY09-10)               | (FY10-11)                    | (FY10-11)                   | (FY11-12)          |
| Output     | Number of material items issued in fiscal year | 1,330,505               | 1,287,568                    | 1,082,602                   | 1,082,602          |
| Outcome    | External revenue                               | 291,865                 | 300,000                      | 274,669                     | 300,000            |
| Efficiency | Number of inventory turns within FY            | 8                       | 8                            | 7                           | 8                  |
| Quality    | Customers receive ordered goods within 24 hrs  | 89                      | 90                           | 90                          | 90                 |

## **Performance Measure - Description**

"Inventory turns" is an industry standard that indicates how many times the entire inventory is replaced in a year. 5 to 7 inventory turns are considered the benchmark. Numbers below this reflect the stocking of low demand inventory, which increases overall costs.

# **Legal/Contractual Obligation**

Receipt, Stage and Storage Center (also known as RSS) role in support of County Emergency Management and County Health Department during emergency response operations. Distribution Services and Central Stores in concert are the only local RSS to be officially certified by the State of Oregon. During emergency response operations the RSS has also functioned as a regional distribution point for the Tri-County area.

# **Revenue/Expense Detail**

|                              | Proposed General Fund | Proposed Other Funds | Proposed General<br>Fund | Proposed Other Funds |  |
|------------------------------|-----------------------|----------------------|--------------------------|----------------------|--|
| Program Expenses             | 2011                  | 2011                 | 2012                     | 2012                 |  |
| Personnel                    | \$0                   | \$1,004,872          | \$0                      | \$1,043,203          |  |
| Contracts                    | \$0                   | \$172,860            | \$0                      | \$131,319            |  |
| Materials & Supplies         | \$0                   | \$3,184,366          | \$0                      | \$3,136,976          |  |
| Internal Services            | \$0                   | \$405,927            | \$0                      | \$401,216            |  |
| Unappropriated & Contingency | \$0                   | \$664,936            | \$0                      | \$644,436            |  |
| Total GF/non-GF:             | \$0                   | \$5,432,961          | \$0                      | \$5,357,150          |  |
| Program Total:               | \$5,432,961           |                      | \$5,357,150              |                      |  |
| Program FTE                  | 0.00                  | 12.20                | 0.00                     | 12.20                |  |
| Program Revenues             |                       |                      |                          |                      |  |
| Fees, Permits & Charges      | \$0                   | \$4,410,509          | \$0                      | \$4,337,356          |  |
| Other / Miscellaneous        | \$0                   | \$1,022,452          | \$0                      | \$1,019,793          |  |
| Total Revenue:               | \$0                   | \$5,432,961          | \$0                      | \$5,357,149          |  |

# **Explanation of Revenues**

Materiel Management is funded by an allocation system through the Distribution Fund. Total program costs for FY11 are reduced by anticipated external revenues and the net balance is allocated to departments based on each department's share of the total value of County products processed by Materiel Management in FY10. As required by County Code charges to other governments are set as a 10% surcharge of product cost and are estimated at \$274,669 for FY10.

# **Significant Program Changes**

Last year this program was: #72085, FREDS Materiel Management